

PACKAGING M&A UPDATE

MARCH 2025

Packaging Industry M&A Activity Tracking

Global Packaging M&A recorded 26 deals in March, marking a six-deal decline from February but a six-deal increase over March 2024. Strong activity in the first two months of 2025, combined with steady March deal volume, pushed first-quarter totals above prior-year levels. This year-over-year increase was driven primarily by strong activity in the Rigid Packaging, Printing/Labels, and Protective Packaging subsectors, which together doubled their deal volume compared to Q1 2024. Strategic buyer and private equity add-on activity slowed in March, but private equity platform activity exceeded 2024 monthly averages. Overall, the Global Packaging M&A market closed the first quarter on a strong note, surpassing last year's pace by 28 transactions.

PACKAGING M&A BY SUBSECTOR

	Month-to-Date		Year-to-Date			
Subsector	2024	2025	Change	2024	2025	Change
Rigid Packaging	1	5	4	11	22	11
Flexible Plastic	1	4	3	13	13	0
Paper	6	6	0	17	19	2
Printing/Labels	7	2	-5	10	22	12
Protective Packaging	1	4	3	4	10	6
Machinery & Distribution	4	5	1	20	17	-3
Total	20	26	6	75	103	28

PACKAGING M&A BY BUYER TYPE

Туре	MTD	% of Total	YTD	% of Total
Strategic	15	58%	54	52%
Add-On (PE)	6	23%	31	30%
Platform (PE)	5	19%	18	17%

PACKAGING M&A BY GEOGRAPHY

Туре	MTD	% of Total	YTD	% of Total
US-to-US	9	35%	43	42%
US-to-Foreign	1	4%	10	10%
Foreign-to-US	1	4%	2	2%
Foreign	15	58%	48	47%

- Coming off a record level of activity in February, Printing/Labels tallied only two deals in March, a nine-deal decline from the prior month and five fewer than March 2024. In contrast, the Rigid Packaging, Flexible Plastic, and Protective Packaging subsectors each recorded at least three more deals than the prior year
- Both strategic and financial buyers pulled back slightly from February levels, with 15 and 11 transactions, respectively each three fewer than the prior month. Among financial buyer activity, five private equity platform deals were announced, representing 19% of the total volume
- Deals involving either two domestic entities or two foreign entities accounted for nearly 93% of total M&A activity in the month as cross-border deals slowed likely due to macroeconomic headwinds related to tariffs
- The Consumer end market recorded a strong Q1, accounting for 36% of all activity—well above historical averages. Meanwhile, the Industrial end market represented only 30% of total M&A activity through the first three months of 2025 compared to the past two years when this end market eclipsed 40% of the deal volume

PACKAGING M&A BY END MARKET

End Market	MTD	%	YTD	%
Food & Beverage	7	27%	27	26%
Industrial	7	27%	31	30%
Consumer	9	35%	37	36%
Medical	3	12%	8	8%



JOHN HART Managing Director 248.223.3468 john.hart@pmcf.com

If you are a packaging company considering a merger, acquisition, sale, or recapitalization in the short or longer term please consider leveraging PMCF's transaction planning and execution expertise to best position your company in a transaction.

Industry Multiples and Trends

All four packaging subsectors experienced compression in median EV/EBITDA multiples during March. Flexible Plastic reverted the least with a 0.2x decline while Paper Packaging regressed nearly 2.0x in the month. Overall, mean EV/EBITDA multiples remain strong with no subsector below 7.0x

Public Stock Performance

Packaging public entities witnessed a turbulent month as all mean subsector performances declined at least one percent as macroeconomic factors impacted the broader equity markets. On the year, Other Packaging stands alone as the only subsector with a positive average return

Commony Name	Stock Performance	Stock Performance	Enterprise V	Enterprise Value / LTM ¹	
Company Name	Year-to-Date	Month-to-Date	Revenue	EBITDA	
Rigid Plastic					
AptarGroup, Inc.	-5.3%	1.1%	2.98x	13.08x	
Berry Global Group, Inc.	8.7%	-3.3%	1.28x	7.33x	
Essentra plc	-23.7%	-14.8%	1.28x	8.89x	
Nampak Limited	0.2%	-2.7%	0.91x	6.05x	
Silgan Holdings Inc.	-1.2%	-5.9%	1.54x	9.18x	
Sonoco Products Company	-2.8%	-1.2%	2.19x	11.76x	
Mean	-4.0%	-4.5%	1.70x	9.38x	
Median	-2.0%	-3.0%	1.41x	9.03x	
Flexible Plastic					
Amcor plc	3.9%	-4.2%	1.56x	10.24x	
Huhtamaki Oyj	-3.9%	-8.1%	1.16x	8.40x	
Sealed Air Corporation	-14.1%	-15.4%	1.55x	7.65x	
Franscontinental Inc.	1.7%	7.6%	0.84x	5.30x	
Vinpak Ltd.	-18.0%	-3.5%	1.09x	5.00x	
Mean	-6.1%	-4.7%	1.24x	7.32x	
Median	-3.9%	-4.2%	1.16x	7.65x	
Paper Packaging					
Cascades Inc.	-18.2%	-13.5%	0.66x	6.01x	
Graphic Packaging Holding Co.	-4.3%	-2.7%	1.49x	7.18x	
Greif, Inc.	-9.5%	-4.0%	1.06x	7.06x	
nternational Paper Company	-0.6%	-5.3%	1.77x	14.01x	
Karat Packaging Inc.	-11.2%	-11.1%	1.35x	8.97x	
Packaging Corporation of America	-12.0%	-7.1%	2.34x	10.76x	
Smurfit Westrock Plc	-16.0%	-13.5%	1.76x	11.52x	
Mean	-10.2%	-8.2%	1.49x	9.36x	
Median	-11.2%	-7.1%	1.49x	8.97x	
Other Packaging					
Avery Dennison Corporation	-5.0%	-5.3%	1.95x	11.41x	
Ball Corporation	-5.3%	-1.2%	1.69x	10.27x	
CCL Industries Inc.	-4.3%	-5.3%	1.93x	9.33x	
Crown Holdings	9.0%	-0.4%	1.39x	8.36x	
Gerresheimer AG	-1.3%	-13.2%	1.78x	8.82x	
O-I Glass, Inc.	10.0%	0.0%	0.97x	5.70x	
Гоуо Seikan Group Holdings, Ltd.	1.6%	3.8%	0.59x	5.67x	
Mean	0.7%	-3.1%	1.47x	8.51x	
Median	-1.3%	-1.2%	1.69x	8.82x	



Notable M&A Activity

Date	Acquirer	Target	Category
3/31/2025	ITC (NSE: ITC)	Century Pulp and Paper	Specialty Paper Packaging
3/31/2025	Precision Concepts International	Meredith-Springfield Associates Inc.	Rigid Packaging
3/27/2025	Groupe Guillin (PAR: ALGIL)	Cartonnerie Moderne	Folding Cartons
3/24/2025	Toppan Specialty Films	Irplast	Flexible Packaging
3/13/2025	The Oakdale Company	Century-Tech Inc.	Packaging Machinery
3/13/2025	ValorFlex Packaging	Jet Packaging Group	Flexible Packaging
3/6/2025	Crestview Partners	Smyth Companies	Labels
3/5/2025	Cold Chain Technologies	Global Cold Chain Solutions	Protective Packaging

Major News & Insights

- Packaging Groups Back Bipartisan Recycling Bill in Congress (Packaging Dive)
- Paper, Metal, Plastics Sectors Raise Alarm Over North America Tariffs (Packaging Dive)
- U.S. Added 151,000 Jobs Last Month (The Wall Street Journal)

- Sources: S&P Capital IQ, Company Websites, Pitchbook, Company Reports, PMCF
 - Mass Balance Sparks Debate in Plastic Package Recycling (PlasticsToday)
 - EPR for Packaging Laws: Dates to Know (Packaging Dive)
 - Amcor Takeover of Berry Clears US Antitrust Hurdle (Plastics News)

PMCF's Plastics & Packaging Group

PMCF's Plastics and Packaging investment bankers are dedicated solely to serving the needs of middle-market transactions within the plastics and packaging industries. Our exclusive focus on plastics and packaging sale, merger, and acquisition advisory provides significant advantages to our clients and the opportunity to maximize value in a transaction. PMCF's extensive coverage of these industries has provided us with specialized, indepth knowledge of the sector dynamics and relationships with key strategic and financial industry players. Our firm has been serving the plastics and packaging industries for over 20 years and has a long track record of successful transactions involving specialty, niche players in these industries.

Recent PMCF Plastics & Packaging Transactions



INJECTION & BLOW MOLDED PACKAGING



CORRUGATED PACKAGING



CORRUGATED PACKAGING



PACKAGING DISTRIBUTION & BLOW MOLDED PACKAGING



Two-time winner, Boutique Investment Banking Firm of the Year by M&A Advisor

Awarded, Cross Border Corporate and Strategic Acquisition of the Year by M&A Advisor Awarded, Cross Border M&A Deal of the Year by M&A Advisor

Awarded, Deal of the Year by ACG Detroit



10 S Riverside Plaza 9th Floor Chicago, IL 60606

Experienced Professionals. Trusted Advisors. Proven Results.

This Plastics & Packaging M&A Update is not an offer to sell or a solicitation of an offer to buy any security. It is not intended to be directed to investors as a basis for making an investment decision. This Plastics & Packaging M&A Update does not rate or recommend securities of individual companies, nor does it contain sufficient information upon which to make an investment decision.

PMCF will seek to provide investment banking and/or other services to one or more of the companies mentioned in this Plastics & Packaging M&A Update.

PMCF, and/or the analysts who prepared this Plastics & Packaging M&A Update, may own securities of one or more of the companies mentioned in this Plastics & Packaging M&A Update.

The information provided in this Plastics & Packaging M&A Update was obtained from sources believed to be reliable, but its accuracy cannot be guaranteed. It is not to be construed as legal, accounting, financial, or investment advice. Information, opinions, and estimates reflect PMCF's judgment as of the date of publication and are subject to change without notice. PMCF undertakes no obligation to notify any recipient of this Plastics & Packaging M&A Update of any such change.

The charts and graphs used in this Plastics & Packaging M&A Update have been compiled by PMCF solely for illustrative purposes.

All charts are as of the date of issuance of this Plastics & Packaging M&A Update, unless otherwise noted.

The PMCF Plastics and Packaging Indices may not be inclusive of all companies in the Plastics and Packaging industries and is not a composite index of the Plastic and Packaging industry sector returns. Index and sector returns are past performance which is not an indicator of future results.

This Plastics & Packaging M&A Update is not directed to, or intended for distribution to, any person in any jurisdiction where such distribution would be contrary to law or regulation, or which would subject PMCF to licensing or registration requirements in such jurisdiction.

PMCF is a trade name for PMCF Advisors, LLC and P&M Corporate Finance, LLC, a FINRA-registered broker-dealer and SIPC member firm. The term "PMCF" refers to one or more of these legally separate and independent advisory practices. P&M Corporate Finance, LLC provides capital-raising and private placement services that require registration as a broker-dealer. PMCF Advisors, LLC provides M&A-related services that do not require registration in reliance upon the SEC M&A Brokers No-action Letter (2014) and comparable state-level exemptive relief.

Please see pmcf.com to learn more.



