NOVEMBER 2020

Plastics & Packaging M&A Update

PMCF Industry M&A Activity Tracking

Strong momentum continued for Global Plastics M&A in November with total transaction activity reaching peak levels for 2020 on a monthly basis and exceeding last year by 12%. Most sub-sectors were up for the month with the exception of Film and Sheet & Thermoforming, which have been lagging most of the year. The Specialty sub-sector had a particularly strong month and is now above last year's totals through November. Resin / Color & Compounding continue to report transactions at or above last year and the sub sector is now up ~20% on a year-to-date basis. From a buyer makeup perspective, strategic buyer activity was up for the month driven primarily by privately held acquirers which recorded twice as many transactions as last year. Private equity volume was flat with last year but it was encouraging to see an uptick in platform acquisitions.

On the other hand, Global Packaging M&A in November was down significantly compared to last year and flat compared to last month. Rigid and Flexible Plastic subsectors were comparable to last year but Paper was lower by nearly 50%. Paper had been outperforming the other subsectors on a year-to-date basis and the difference in November could simply be a timing issue. Regardless, the number of transactions in Global Packaging are lower overall and have not rebounded to the same level as Global Plastics. We believe some of this is the result of a supply/demand imbalance where there are more buyers than available sellers.

Based on the deals we've seen or been involved with, transaction multiples for the last few months have been comparable to pre-COVID levels for high quality, well-performing businesses in several sectors within plastics and packaging. This was confirmed within our recent 3rd quarter 2020 report for Global Packaging which reported an average EBITDA multiple of 9.2x for select global packaging M&A transactions. This was close to last year's average of 9.5x and not a large enough change to draw any negative conclusions, given there is variability based on end market / sector mix and only select transactions are included.

We want to wish all our contacts a Merry Christmas and Happy New Year. We are looking forward to putting 2020 in the rear-view mirror and moving into 2021 with positive momentum in plastics and packaging M&A. If you are a plastics and packaging company considering a merger, acquisition, sale or recapitalization in the short or longer term, please consider leveraging PMCF's transaction planning and execution expertise to best position your company in a transaction.

Data as of November 30, 2020	Month-to-Date (MTD)		Year-to-Date (YTD)			
Plastics	2019	2020	Change	2019	2020	Change
Blow Molding	1	2	1	24	14	-10
Injection Molding	7	8	1	91	70	-21
Film	6	4	-2	54	26	-28
Resin / Color & Compounding	3	3	0	39	47	8
Sheet & Thermoforming	4	2	-2	27	14	-13
Specialty	4	9	5	76	77	1
Total Plastics	25	28	3	311	248	-63
Strategic	56%	61%	5%	56%	59%	3%
Financial Buyer - Add-on	36%	25%	-11%	26%	24%	-2%
Financial Buyer - Platform	8%	14%	6%	19%	17%	-1%
Packaging	2019	2020	Change	2019	2020	Change
Rigid Plastic	4	4	0	70	49	-21
Flexible Plastic	5	4	-1	51	21	-30
Paper	17	9	-8	109	95	-14
Other	3	1	-2	42	31	-11
Total Packaging	29	18	-11	272	196	-76
Strategic	59%	50%	-9%	54%	59%	5%
Financial Buyer - Add-on	34%	44%	10%	27%	25%	-2%
Financial Buyer - Platform	7%	6%	-1%	18%	16%	-3%

Notable M&A Activity

Date	Acquirer	Target	Category	
11/30/20	Advanced Barrier Extrusions	Flexible Packaging Converter Business of Berry Global	Flexible Packaging	
11/16/20	Altium Packaging LLC	SFB Plastics, Inc.	Blow Molding	
11/16/20	Duravant LLC	Cloud Packaging Solutions LLC	Packaging Machinery	
11/10/20	Myers Industries	Elkhart Plastics	Rotomolding	
11/09/20	Wynnchurch Capital LLC	Drew Foam Cos., Inc.	Foam	
11/05/20	Pregis Corporation	Technical Machinery Solutions, Inc	Packaging Machinery	
11/03/20	Berlin Packaging L.L.C.	Consolidated Bottle Corporation	Packaging Distribution	
11/02/20	Golden West Packaging Group	Berry Pack, Inc. and Progressive Packaging Group, Inc.	Corrugated Packaging	
11/02/20	Graham Partners, Inc.	Teamvantage Molding, LLC	Injection Molding	
11/02/20	Inovar Packaging Group, LLC	Tabco, Inc.	Printing/Labels	

Public Entity Performance

Index	ı	% Change November MTD		% Change November YTD	
S&P 500 Index	^	10.8%	^	12.1%	
PMCF Plastics & Packaging Index ⁽¹⁾	^	14.4%	•	7.2%	
Rigid Plastic Packaging ⁽²⁾	^	11.3%	^	4.7%	
Flexible Plastic Packaging ⁽³⁾	^	8.3%	^	4.9%	
Other Packaging ⁽⁴⁾	^	9.6%	^	25.7%	
Paper Packaging ⁽⁵⁾	^	14.3%	^	3.2%	

(1) AMC, ATR, AVY, BLL, BERY, CCLB, CLN, CMT, ESNT, FOE, HUH1V, ITP, LYB, MYE, SLGN, NPK, POL, SEE, SIM, SOLB, SON, TCLA, TG, WLK, WPK, NWL (2) ATR, BERY, NPK, SLGN, SON (3) AMC, HUH1V, SEE, TCLA, WPK (4) AVY, BLL, CCLB, CCK, GXI, OI, TSE:5901, ARD (5) CAS, SMDS, GPK, GEF, IP, MNDI, PKG, SK3, WRK

Major News

Sources: Capital IQ, PitchBook, Thomson Reuters, Company Reports, PMCF

- Data shows manufacturing 'bouncing back nicely' (Plastics News)
- PP, Solid PS Prices Continue on Trend (Plastics News)
- U.S. Added 245,000 Jobs Last Month as Hiring Slowed (Wall Street Journal)
- Plastics Machinery Shipments Grow by Double Digits in Q3 (Plastics Today)

Use Our Expertise to Maximize Shareholder Value

Since our inception over 25 years ago, PMCF has offered robust transaction planning and preparation services to help business owners achieve the best possible outcome in a transaction whether it be in the short or long term. Our long track record of successful transactions is directly attributable to our focus on preparation and being proactive throughout the transaction process.

STRATEGIC ASSESSMENT

- PMCF is frequently requested to complete an analysis of a company's strategic positioning within the plastics and packaging marketplace
- Our review may consider your operations, products, end markets, financial trends, growth opportunities, and management team
- We are available to brief your management team, ownership, or board with our thoughts on your current value in today's market
- PMCF can provide a benchmark comparison of your organization's strengths, weaknesses, and anticipated buyer viewpoints

WORKING WITH PMCF

- PMCF is a licensed and FINRA-registered investment baking organization
- Confidentiality is of the highest importance and we welcome the execution of appropriate agreements prior to the exchange of data
- PMCF's senior bankers will respond to any inquiries and will be directly involved in all discussions
- If engaged, the majority of PMCF's costs are contingent on a successful transaction
- We insist on potential clients contacting our long list of references

Considering a sale involves balancing shareholder and company goals as well as M&A market conditions – a challenging exercise. Our plastics and packaging team can assist in guiding your decision making with insight regarding shareholder succession, timing, acquisitions, major capital expenditures, personnel changes, and other key milestones

Company Goals

- Maximum Financial Performance and Growth
- Improve Competitive Position
- Maintain Financial Flexibility
- Generate Returns for Shareholders



Impact:

Valuation

ROI

Sale Timing

Shareholder Goals

- Maximize Shareholder Value
- Maintain Adequate Risk/Return Profile
- Liquidity/Wealth Diversification
- Adequate Succession Planning/Exit Strategy

Short & Long-Term Horizons: PMCF Helps the Whole Way

Short-Term (1 – 2 Years)

- Optimize financial performance and trends
- Expand sales force/build growth pipeline
- M&A market timing
- Management team succession
- Cost savings and improvement opportunities
- Capacity buildout

Long-Term (3 – 10 Years)

- Expanding product offering and/or technologies
- Positioning company for long-term competitive differentiation
- Pursuing transformative acquisitions
- Addressing longer-term material or process changes

Short-Term Long-Term

Please let us know if you would like to set up a confidential call or meeting to discuss transaction planning and execution in the short or long-term. You can reach John Hart, who leads PMCF's Plastics & Packaging Group at (248) 223-3468 or john.hart@pmcf.com.



PMCF's Plastics & Packaging Group

PMCF's Plastics and Packaging investment bankers are dedicated solely to serving the needs of middle-market transactions within the plastics and packaging industries. Our exclusive focus on plastics and packaging sale, merger, and acquisition advisory provides significant advantages to our clients and the opportunity to maximize value in a transaction. PMCF's extensive coverage of these industries has provided us with specialized, in-depth knowledge of the sector dynamics and relationships with key strategic and financial industry players. Our firm has been serving the plastics and packaging industries for over 20 years and has a long track record of successful transactions involving specialty, niche players in these industries.

Rigid Packaging Flexible Packaging Engineered Products Corrugated & Paper Packaging

Blow Molding Injection Molding Extrusion Specialty Film

Color & Compounding Printing & Labeling Thermoforming Packaging Machinery

Recent PMCF Plastics & Packaging Transactions



THERMOFORMED PACKAGING



SPECIALTY EXTRUSION & INJECTION MOLDING



INJECTION & BLOW MOLDED PACKAGING



SPECIALTY PAPER & LUXURY PACKAGING



THERMOFORMED PACKAGING, FOLDING CARTONS



CORRUGATED PACKAGING



CORRUGATED PACKAGING & EQUIPMENT



SPECIALTY EXTRUSION



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